| HAGERSTOWN COMMUNITY COLLEGE GENERAL FUND REVENUE AND EXPENSE REPORT For the Period Ended April 30, 2023 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  | Bud | dget | Act | tual |
|  |  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | FY22 YTD ACTUAL | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAI } \end{aligned}$ | $\%$ <br> REC/EXP | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition-County |  | 5,932,000 |  | 5,823,426 | 98.17\% |  | 5,932,000 |  | 5,374,734 | 90.61\% | - | 0.00\% | $(448,692)$ | (7.56\%) |
| Tuition-Out of County |  | 404,000 |  | 736,320 | 182.26\% |  | 404,000 |  | 984,768 | 243.75\% | - | 0.00\% | 248,448 | 61.50\% |
| Tuition-Out of State |  | 2,339,200 |  | 3,052,436 | 130.49\% |  | 2,339,200 |  | 3,572,344 | 152.72\% | - | 0.00\% | 519,908 | 22.23\% |
| Tuition-Non-Credit |  | 892,300 |  | 1,057,479 | 118.51\% |  | 910,000 |  | 1,080,797 | 118.77\% | 17,700 | 1.98\% | 23,318 | 0.26\% |
| Credit Fees |  | 2,102,518 |  | 2,300,533 | 109.42\% |  | 2,114,250 |  | 2,382,420 | 112.68\% | 11,732 | 0.56\% | 81,887 | 3.27\% |
| Non-Credit Fees |  | 165,750 |  | 252,141 | 152.12\% |  | 165,750 |  | 263,472 | 158.96\% | - | 0.00\% | 11,331 | 6.84\% |
| Government Appropriations |  | 21,445,548 |  | 21,392,821 | 99.75\% |  | 23,995,027 |  | 21,486,207 | 89.54\% | 2,549,479 | 11.89\% | 93,386 | (10.21\%) |
| Interest Income |  | 50,000 |  | 10,283 | 20.57\% |  | 20,000 |  | 434,307 | 2171.54\% | $(30,000)$ | (60.00\%) | 424,025 | 2,150.97\% |
| Miscellaneous Income |  | 140,950 |  | 186,273 | 132.16\% |  | 140,950 |  | 424,035 | 300.84\% | - | 0.00\% | 237,763 | 168.69\% |
| TOTAL REVENUE | \$ | 33,472,266 | \$ | 34,811,711 | 104.00\% | \$ | 36,021,177 | \$ | 36,003,084 | 99.95\% | \$2,548,911 | 7.61\% | \$1,191,373 | (4.05\%) |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INSTRUCTION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 9,105,716 |  | 6,744,091 | 74.06\% |  | 9,369,677 |  | 7,615,621 | 81.28\% | 263,961 | 2.90\% | 871,530 | 7.22\% |
| Fringe Benefits |  | 2,109,601 |  | 1,738,116 | 82.39\% |  | 2,095,223 |  | 1,705,366 | 81.39\% | $(14,378)$ | (0.68\%) | $(32,750)$ | (1.00\%) |
| Contracted Services |  | 573,439 |  | 431,341 | 75.22\% |  | 667,166 |  | 459,954 | 68.94\% | 93,727 | 16.34\% | 28,613 | (6.28\%) |
| Materials \& Supplies |  | 725,757 |  | 539,543 | 74.34\% |  | 883,835 |  | 620,117 | 70.16\% | 158,078 | 21.78\% | 80,574 | (4.18\%) |
| Communication |  | - |  | - | - |  | - |  | - | - | - | - | - | - |
| Conferences/Meetings |  | 38,074 |  | 15,436 | 40.54\% |  | 38,554 |  | 20,215 | 52.43\% | 480 | 1.26\% | 4,779 | 11.89\% |
| Grants \& Subsidies |  | 96,000 |  | 51,517 | 53.66\% |  | 96,000 |  | 33,173 | 34.56\% | - | 0.00\% | $(18,344)$ | (19.11\%) |
| Utilities |  | 3,688 |  | 4,274 | 115.90\% |  | 5,495 |  | 1,940 | 35.31\% | 1,807 | 49.00\% | $(2,334)$ | (80.58\%) |
| Other |  | 6,000 |  | 5,666 | 94.43\% |  | 6,000 |  | 1,992 | 33.19\% | - | 0.00\% | $(3,674)$ | (61.24\%) |
| Capital Outlay |  | 11,450 |  | 7,490 | 65.42\% |  | 38,050 |  | 26,564 | 69.81\% | 26,600 | 232.31\% | 19,074 | 4.40\% |
| TOTAL BY FUNCTION | \$ | 12,669,725 | \$ | 9,537,474 | 75.28\% | \$ | 13,200,000 | \$ | 10,484,941 | 79.43\% | \$530,275 | 4.19\% | \$947,467 | 4.15\% |


|  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{aligned} & \text { FY22 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | Budget |  |  | Actual |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { ARIANCE } \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |
| ACADEMIC AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,020,898 |  |  |  | 1,698,162 | 84.03\% |  |  |  | 2,217,548 |  | 1,886,985 | 85.09\% |  | 196,650 | 9.73\% |  | 188,823 | 1.06\% |
| Fringe Benefits |  | 615,038 |  | 480,721 | 78.16\% |  | 615,038 |  | 475,641 | 77.34\% |  | - | - |  | $(5,080)$ | (0.83\%) |
| Contracted Services |  | 297,079 |  | 219,147 | 73.77\% |  | 386,327 |  | 294,206 | 76.15\% |  | 89,248 | 30.04\% |  | 75,058 | 2.39\% |
| Materials \& Supplies |  | 199,114 |  | 59,303 | 29.78\% |  | 206,684 |  | 63,169 | 30.56\% |  | 7,570 | 3.80\% |  | 3,867 | 0.78\% |
| Conferences/Meetings |  | 26,735 |  | 14,683 | 54.92\% |  | 34,085 |  | 14,628 | 42.92\% |  | 7,350 | 27.49\% |  | (55) | (12.00\%) |
| Subsidies \& Grants |  | - |  | - | - |  | - |  | - | - |  | - | - |  | - | - |
| Other |  | 20,000 |  | 5,615 | 28.07\% |  | 20,000 |  | 38,795 | 193.98\% |  | - | - |  | 33,181 | 165.90\% |
| Capital Outlay |  | 27,000 |  | 17,956 | 66.50\% |  | 33,910 |  | 27,520 | 81.16\% |  | 6,910 | 25.59\% |  | 9,565 | 14.65\% |
| TOTAL BY FUNCTION | \$ | 3,205,864 | \$ | 2,495,587 | 77.84\% | \$ | 3,513,592 | \$ | 2,800,946 | 79.72\% |  | \$307,728 | 9.60\% |  | \$305,359 | 1.87\% |
| STUDENT AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,297,066 |  | 1,772,079 | 77.15\% |  | 2,453,754 |  | 1,973,535 | 80.43\% |  | 156,688 | 6.82\% |  | 201,456 | 3.28\% |
| Fringe Benefits |  | 620,297 |  | 532,492 | 85.84\% |  | 620,297 |  | 563,117 | 90.78\% |  | - | 0.00\% |  | 30,625 | 4.94\% |
| Contracted Services |  | 410,698 |  | 194,112 | 47.26\% |  | 450,772 |  | 229,588 | 50.93\% |  | 40,074 | 9.76\% |  | 35,476 | 3.67\% |
| Materials \& Supplies |  | 86,275 |  | 60,341 | 69.94\% |  | 98,137 |  | 57,975 | 59.08\% |  | 11,862 | 13.75\% |  | $(2,366)$ | (10.86\%) |
| Conferences/Meetings |  | 13,430 |  | 14,427 | 107.42\% |  | 20,971 |  | 16,022 | 76.40\% |  | 7,541 | 56.15\% | \$ | \$ 1,595 | (31.02\%) |
| Utilities |  | - |  | - | - |  | - |  | - | - |  | - | - |  | - | - |
| Subsidies \& Grants |  | 327,750 |  | 374,912 | 114.39\% |  | 327,750 |  | 700,721 | 213.80\% |  | - | 0.00\% |  | 325,809 | 99.41\% |
| Fixed Expenses |  | 24,215 |  | 23,275 | 96.12\% |  | 22,025 |  | 22,025 | 100.00\% |  | $(2,190)$ | (9.04\%) |  | $(1,250)$ | 3.88\% |
| Other |  | 155,950 |  | 144,523 | 92.67\% |  | 179,450 |  | 144,152 | 80.33\% |  | 23,500 | 15.07\% |  | (371) | (12.34\%) |
| Capital Outlay |  | - |  | - | - |  | - |  | - | - |  | - | - |  | - | - |
| TOTAL BY FUNCTION | \$ | 3,935,681 | \$ | 3,116,161 | 79.18\% | \$ | 4,173,156 | \$ | 3,707,134 | 88.83\% |  | \$237,475 | 6.03\% |  | \$590,974 | 9.66\% |
| INSTITUTIONAL SUPPORT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 3,969,469 |  | 3,175,784 | 80.01\% |  | 4,515,338 |  | 3,526,037 | 78.09\% |  | 545,869 | 13.75\% |  | 350,253 | (1.92\%) |
| Fringe Benefits |  | 1,388,703 |  | 1,169,669 | 84.23\% |  | 2,066,323 |  | 1,033,253 | 50.00\% |  | 677,620 | 48.80\% |  | $(136,415)$ | (34.22\%) |
| Contracted Services |  | 2,162,820 |  | 2,211,741 | 102.26\% |  | 3,050,607 |  | 2,020,861 | 66.24\% |  | 887,787 | 41.05\% |  | $(190,879)$ | (36.02\%) |
| Materials \& Supplies |  | 182,486 |  | 106,695 | 58.47\% |  | 213,358 |  | 139,106 | 65.20\% |  | 30,872 | 16.92\% |  | 32,412 | 6.73\% |
| Communication |  | 301,350 |  | 174,635 | 57.95\% |  | 305,000 |  | 190,573 | 62.48\% |  | 3,650 | 1.21\% |  | 15,938 | 4.53\% |
| Conferences/Meetings |  | 180,438 |  | 135,346 | 75.01\% |  | 205,890 |  | 175,099 | 85.04\% |  | 25,452 | 14.11\% |  | 39,753 | 10.04\% |
| Fixed Expenses |  | 470,884 |  | 387,083 | 82.20\% |  | 527,975 |  | 455,360 | 86.25\% |  | 57,091 | 12.12\% |  | 68,278 | 4.04\% |
| Other |  | 1,349,016 |  | 16,648 | 1.23\% |  | 309,736 |  | 46,059 | 14.87\% |  | $(1,039,280)$ | (77.04\%) |  | 29,410 | 13.64\% |
| Capital Outlay |  | 41,586 |  | 54,225 | 130.39\% |  | 6,000 |  | 27,224 | 453.74\% |  | $(35,586)$ | (85.57\%) |  | $(27,001)$ | 323.35\% |
| TOTAL BY FUNCTION | \$ | 10,046,752 | \$ | 7,431,824 | 73.97\% | \$ | 11,200,227 | \$ | 7,613,572 | 67.98\% | \$ | 1,153,475 | 11.48\% |  | \$181,748 | (6.00\%) |


|  | FY22 <br> BUDGET |  | $\begin{aligned} & \text { FY22 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | \% <br> REC/EXP | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | FY23 YTD ACTUAL |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | Budget |  | Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |
| PLANT OPERATIONS \& MAINT. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 1,331,183 |  |  |  | 992,022 | 74.52\% |  |  |  | 1,343,683 |  | 1,093,379 | 81.37\% | 12,500 | 0.94\% | 101,357 | 6.85\% |
| Fringe Benefits |  | 625,469 |  | 477,035 | 76.27\% |  | 625,469 |  | 464,978 | 74.34\% | - | 0.00\% | $(12,056)$ | (1.93\%) |
| Contracted Services |  | 425,600 |  | 344,663 | 80.98\% |  | 473,655 |  | 353,425 | 74.62\% | 48,055 | 11.29\% | 8,762 | (6.37\%) |
| Materials \& Supplies |  | 251,030 |  | 259,921 | 103.54\% |  | 273,600 |  | 302,883 | 110.70\% | 22,570 | 8.99\% | 42,962 | 7.16\% |
| Memberships |  | 1,100 |  | - | 0.00\% |  | 500 |  | - | 0.00\% | (600) | (54.55\%) | - | 0.00\% |
| Utilities |  | 806,912 |  | 684,016 | 84.77\% |  | 844,505 |  | 725,789 | 85.94\% | 37,593 | 4.66\% | 41,773 | 1.17\% |
| Minor Construction/Deferred Maintenance |  | 163,200 |  | 75,045 | 45.98\% |  | 300,000 |  | 180,451 | 60.15\% | 136,800 | 83.82\% | 105,406 | 14.17\% |
| Other |  | $(49,250)$ |  | $(15,739)$ | 31.96\% |  | $(49,250)$ |  | $(31,022)$ | 62.99\% | - | 0.00\% | $(\$ 15,283)$ | 31.03\% |
| Capital Outlay |  | 59,000 |  | 13,272 | 22.49\% |  | 122,040 |  | 49,040 | 40.18\% | 63,040 | 106.85\% | 35,769 | 17.69\% |
| TOTAL BY FUNCTION | \$ | 3,614,244 | \$ | 2,830,234 | 78.31\% | \$ | 3,934,202 | \$ | 3,138,923 | 79.79\% | \$319,958 | 8.85\% | \$308,689 | 1.48\% |
| TOTAL EXPENDITURES | \$ | 33,472,266 | \$ | 25,411,279 | 75.92\% | \$ | 36,021,177 | \$ | 27,745,517 | 77.03\% | \$2,548,911 | 7.61\% | \$2,334,238 | 1.11\% |
| REVENUE OVER (UNDER) EXP. |  |  |  | \$9,400,432 |  |  |  |  | \$8,257,567 |  |  |  | (12.16\%) |  |


| MONTHLY SUMMARY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY22 <br> BUDGET |  | $\begin{aligned} & \text { FY22 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\%$ <br> REC/EXP | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | \% <br> REC/EXP | Budget |  | Actual |  |
|  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY22-23 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY22-23 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 9,567,500 |  |  |  | 10,669,661 | 111.52\% |  |  |  | 9,585,200 |  | 11,012,643 | 114.89\% | 17,700 | 0.19\% | 342,982 | 3.37\% |
| Fees |  | 2,268,268 |  | 2,552,674 | 112.54\% |  | 2,280,000 |  | 2,645,891 | 116.05\% | 11,732 | 0.52\% | 93,217 | 3.51\% |
| Government Appropriations |  | 21,445,548 |  | 21,392,821 | 99.75\% |  | 23,995,027 |  | 21,486,207 | 89.54\% | 2,549,479 | 11.89\% | 93,386 | (10.21\%) |
| Interest Income |  | 50,000 |  | 10,283 | 20.57\% |  | 20,000 |  | 434,307 | 2171.54\% | $(30,000)$ | (60.00\%) | 424,025 | 2,150.97\% |
| Miscellaneous Income |  | 140,950 |  | 186,273 | 132.16\% |  | 140,950 |  | 424,035 | 300.84\% | - | 0.00\% | 237,763 | 168.69\% |
| TOTAL REVENUE | \$ | 33,472,266 | \$ | 34,811,711 | 104.00\% | \$ | 36,021,177 | \$ | 36,003,084 | 99.95\% | \$2,548,911 | 7.61\% | \$1,191,373 | (4.05\%) |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SUBCLASS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries/Wages |  | 18,724,332 |  | 14,382,137 | 76.81\% |  | 19,900,000 |  | 16,095,557 | 80.88\% | 1,175,668 | 6.28\% | 1,713,419 | 4.07\% |
| Fringe Benefits |  | 5,359,108 |  | 4,398,032 | 82.07\% |  | 6,022,350 |  | 4,242,355 | 70.44\% | 663,242 | 12.38\% | $(155,677)$ | (11.62\%) |
| Contracted Services |  | 3,869,636 |  | 3,401,004 | 87.89\% |  | 5,028,527 |  | 3,358,034 | 66.78\% | 1,158,891 | 29.95\% | $(42,970)$ | (21.11\%) |
| Materials \& Supplies |  | 1,444,662 |  | 1,025,803 | 71.01\% |  | 1,675,614 |  | 1,183,251 | 70.62\% | 230,952 | 15.99\% | 157,448 | (0.39\%) |
| Communication |  | 301,350 |  | 174,635 | 57.95\% |  | 305,000 |  | 190,573 | 62.48\% | 3,650 | 1.21\% | 15,938 | 4.53\% |
| Conferences/Meetings |  | 259,777 |  | 179,892 | 69.25\% |  | 300,000 |  | 225,963 | 75.32\% | 40,223 | 15.48\% | 46,072 | 6.07\% |
| Utilities |  | 810,600 |  | 688,290 | 84.91\% |  | 850,000 |  | 727,729 | 85.62\% | 39,400 | 4.86\% | 39,439 | 0.70\% |
| Subsidies \& Grants |  | 423,750 |  | 426,429 | 100.63\% |  | 423,750 |  | 733,894 | 173.19\% | - | 0.00\% | 307,465 | 72.56\% |
| Fixed Expenses |  | 495,099 |  | 410,358 | 82.88\% |  | 550,000 |  | 477,385 | 86.80\% | 54,901 | 11.09\% | 67,028 | 3.91\% |
| Minor Construction/Deferred Maintenance |  | 163,200 |  | 75,045 | 45.98\% |  | 300,000 |  | 180,451 | 60.15\% | 136,800 | 83.82\% | 105,406 | 14.17\% |
| Other |  | 1,481,716 |  | 156,712 | 10.58\% |  | 465,936 |  | 199,975 | 42.92\% | $(1,015,780)$ | (68.55\%) | 43,263 | 32.34\% |
| Transfers |  | - |  | - | - |  | - |  | - | - | - | - | - | - |
| Capital Outlay-Replacement |  | 139,036 |  | 92,942 | 66.85\% |  | 200,000 |  | 130,349 | 65.17\% | 60,964 | 43.85\% | 37,406 | (1.67\%) |
| TOTAL BY SUBCLASS | \$ | 33,472,266 | \$ | 25,411,279 | 75.92\% | \$ | 36,021,177 | \$ | 27,745,517 | 77.03\% | \$2,548,911 | 7.61\% | \$2,334,238 | 1.11\% |
| REVENUE OVER (UNDER) EXP. |  |  | \$ | 9,400,432 |  |  |  | \$ | 8,257,567 |  |  |  |  |  |


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|  |  | $\begin{gathered} \text { FY22 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { FY22 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | FY22-23 Budget \$ VARIANCE | FY22-23 Actual \$ VARIANCE | $\begin{array}{c\|} \hline \text { FY22-23 } \\ \text { \% Rec/Exp } \\ \text { VARIANCE } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FOOD SERVICE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food and Beverage Sales |  | 103,000 |  | 176,596 | 171.45\% |  | 203,000 |  | 264,463 | 130.28\% | 100,000 | 87,867 | (41.18\%) |
| Catering |  | 35,000 |  | 82,450 | 235.57\% |  | 130,000 |  | 133,611 | 102.78\% | 95,000 | 51,161 | (132.79\%) |
| Vending |  | 8,000 |  | 10,510 | 131.37\% |  | 11,000 |  | 5,470 | 49.73\% | 3,000 | $(5,039)$ | (81.64\%) |
| Miscellaneous |  | - |  | - | 0.00\% |  | - |  | 78 | 0.00\% | - | 78 | 0.00\% |
| Total Revenue |  | \$146,000 |  | \$269,555 | 184.63\% |  | \$344,000 |  | \$403,622 | 117.33\% | \$198,000 | \$134,067 | (67.29\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 106,236 |  | 211,511 | 199.10\% |  | 275,000 |  | 280,912 | 102.15\% | 168,764 | 69,401 | (96.95\%) |
| Contracted Services |  | 10,000 |  | 6,430 | 64.30\% |  | 11,000 |  | 13,413 | 121.93\% | 1,000 | 6,983 | 57.63\% |
| Materials and Supplies |  | 5,500 |  | 4,911 | 89.28\% |  | 8,500 |  | 6,878 | 80.92\% | 3,000 | 1,968 | (8.36\%) |
| Utilities |  | 23,300 |  | 22,151 | 95.07\% |  | 32,000 |  | 14,440 | 45.13\% | 8,700 | $(7,711)$ | (49.94\%) |
| Cost of Goods Sold |  | 85,350 |  | 172,858 | 202.53\% |  | 205,000 |  | 283,604 | 138.34\% | 119,650 | 110,746 | (64.19\%) |
| Other |  | 11,800 |  | 9,882 | 83.74\% |  | 12,500 |  | 16,659 | 133.27\% | 700 | 6,778 | 49.53\% |
| Total Expense |  | \$242,186 |  | \$427,743 | 176.62\% |  | \$544,000 |  | \$615,906 | 113.22\% | \$301,814 | \$188,164 | (63.40\%) |
| Income (Loss)-Food Service |  | $(\$ 96,186)$ |  | $(\$ 158,188)$ |  |  | (\$200,000) |  | $(\$ 212,284)$ |  |  |  |  |
| Gross Margin |  |  |  | 36\% |  |  |  |  | 30\% |  |  |  |  |
| TECHNICAL INNOVATION CENTER |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rental and Service |  | 57,700 |  | 59,227 | 102.65\% |  | 120,000 |  | 152,481 | 127.07\% | 62,300 | 93,254 | 24.42\% |
| Wet Lab Rental |  | - |  | 28,308 | 0.00\% |  | - |  | 24,230 | 0.00\% | - | $(4,078)$ | 0.00\% |
| Total Revenue | \$ | 57,700 | \$ | 87,535 | 151.71\% | \$ | 120,000 | \$ | 176,711 | 147.26\% | \$62,300 | \$89,176 | (4.45\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 57,531 |  | 99,541 | 173.02\% |  | 140,000 |  | 120,440 | 86.03\% | 82,469 | 20,898 | (86.99\%) |
| Contracted Services |  | 3,000 |  | 10,600 | 353.34\% |  | 21,000 |  | 20,116 | 95.79\% | 18,000 | 9,516 | (257.54\%) |
| Materials and Supplies |  | - |  | 20,523 | - |  | 21,000 |  | 4,900 | 0.00\% | 21,000 | $(15,623)$ | - |
| Communication |  | 1,350 |  | - | 0.00\% |  | 1,350 |  | - | 0.00\% | - | - | 0.00\% |
| Utilities |  | 61,000 |  | 43,161 | 70.76\% |  | 62,000 |  | 44,393 | 71.60\% | 1,000 | 1,232 | 0.85\% |
| Other |  | - |  | 750 | - |  | - |  | 12,527 | - | - | 11,777 | - |
| Total Expense | \$ | 122,881 | \$ | 174,576 | 142.07\% | \$ | 245,350 | \$ | 202,376 | 82.48\% | \$122,469 | \$27,800 | (59.58\%) |
| Income (Loss)-Technical Innovation Center |  | $(\$ 65,181)$ |  | (\$87,041) |  |  | (\$125,350) |  | (\$25,665) |  |  |  |  |
| Net Profit Margin |  |  |  | -99\% |  |  |  |  | -15\% |  |  |  |  |
| Income (Loss) of Auxiliary Services |  | (\$159,192) |  | $(\$ 130,459)$ |  |  | $(\$ 376,815)$ |  | $(\$ 34,134)$ |  |  |  |  |

